The data: all employees of Neath Port Talbot County Borough Council including those employed by schools, with the exception of voluntaryaided and faith schools.

Employment related data for the following protected characteristics:

- Age
- Disability
- Ethnicity
- Gender

Data is analysed against the following criteria:

- People employed by the Council on $31^{\text {st }}$ March 2016 by protected characteristic
- Men and women employed, broken down by:
- Occupational area
- Grade and pay
- Contract type, i.e. permanent or fixed term / temporary
- Working pattern, i.e. full-time or part-time
- People who have applied for jobs with the Council
- Employees who have successfully applied for training
- Employees who have completed training
- Employees involved in grievance procedures
- Employees subject to disciplinary procedures
- Employees who have left the Council's employment.


## THE PROTECTED CHARACTERISTICS

## AGE

The data shows that in 2015 / 16, the highest percentage of the workforce is represented by the age category $45-54$ years, closely followed by those aged $35-44$ years. This is consistent with previous years.

| Age <br> Range | \% of total <br> workforce | Head count | \% of total <br> workforce | Head <br> count |
| :--- | :--- | :--- | :--- | :--- |
| $\mathbf{2 0 1 4 / 2 0 1 5}$ | $\mathbf{2 0 1 4 / 2 0 1 5}$ | $\mathbf{2 0 1 5 / \mathbf { 1 6 }}$ | $\mathbf{2 0 1 5 / 2 0 1 6}$ |  |
| $16-19$ | $0 \%$ | 31 | $0.7 \%$ | 47 |
| $20-24$ | $4 \%$ | 282 | $4 \%$ | 272 |
| $25-34$ | $18 \%$ | 1258 | $18 \%$ | 1196 |
| $35-44$ | $25 \%$ | 1744 | $25 \%$ | 1653 |
| $45-54$ | $31 \%$ | 2152 | $31 \%$ | 2059 |
| $55-64$ | $20 \%$ | 1415 | $19 \%$ | 1259 |
| $65-74$ | $2 \%$ | 116 | $1.5 \%$ | 107 |
| $75+$ | $0 \%$ | 5 | $0.8 \%$ | 5 |
| Total | $100 \%$ | 7003 | $100 \%$ | 6598 |

## DISABILITY

$1.4 \%$ of employees have identified themselves as having a disability. The numbers of employees identifying themselves as disabled has reduced by a head count of 10 since 2014/15.

| Group | \% of <br> workforce <br> $2014 / 15$ | Total | \% of <br> workforce | Total |
| :--- | :---: | :---: | :---: | :---: |
| 2014/15 | $\mathbf{2 0 1 5 / 1 6}$ | $\mathbf{2 0 1 5 / 1 6}$ |  |  |
| Disabled | $1.5 \%$ | 109 | $\mathbf{1 . 4 \%}$ | $\mathbf{9 0}$ |
| Not <br> Disabled | $98.5 \%$ | 6893 | $98.6 \%$ | 6508 |
| Total | $100 \%$ | 7003 | $100 \%$ | 6598 |

The Government has launched a new initiative called 'Disability Confident' which replaces the former 'Two Ticks' accreditation achieved by the Council. Disability Confident encourages employers to attract, recruit and retain disabled people who are eager to work and have the skills, talents and abilities that employers are looking for. The Council has recently become a 'Disability Confident' Employer and will adhere to the principles of this accreditation.

## GENDER

The gender profile for 2015 / 2016 is $74.6 \%$ female: $25.4 \%$ male.
This is higher than the national average for local government, in which women make up $71 \%$ of the workforce.

In 2013 / 2014 the profile was 71\% female: 29\% male and 2014 / 2015, $74 \%$ female: $26 \%$ males.

| Gender | \% of <br> workforce <br> $\mathbf{2 0 1 4 / \mathbf { 2 0 1 5 }}$ | Head count <br> $\mathbf{2 0 1 4} / \mathbf{2 0 1 5}$ | \% of <br> workforce <br> $\mathbf{2 0 1 5} / \mathbf{2 0 1 6}$ | Head count <br> $\mathbf{2 0 1 5} / \mathbf{2 0 1 6}$ |
| :--- | :---: | :---: | :---: | :---: |
| Female | $75 \%$ | 5225 | $74.6 \%$ | 4922 |
| Male | $25 \%$ | 1778 | $25.4 \%$ | 1676 |
| Total | $\mathbf{1 0 0 \%}$ | $\mathbf{7 0 0 3}$ | $100 \%$ | $\mathbf{6 5 9 8}$ |

## ETHNICITY

The overall proportion of black and minority ethnic (BME) employees in the workforce is $1 \%$. To set this in the context of the local population, according to the 2011 Census, the proportion of black and minority ethnic residents within Neath Port Talbot County Borough Council equates to $1.9 \%$.

In 2015 / 2016, the proportion of black and minority ethnic employees of the total workforce was $1 \%$. This represents a decrease in headcount of 26 BME employees since 2014/15, however, the percentage of BME employees represented in the workforce is consistent at $1 \%$.

|  | $\mathbf{2 0 1 4}$ / 2015 | $\mathbf{2 0 1 5 ~ / 2 0 1 6}$ |
| :--- | :---: | :---: |
| Other Ethnic Group | 18 | 1 |
| Irish | 7 | 6 |
| Mixed White \& Black <br> Caribbean | 7 | 7 |
| Indian | 7 | 7 |
| Asian Other | 15 | 13 |
| Black British | 0 | 0 |
| Mixed White \& Black <br> Asian | 3 | 2 |
| Black Caribbean | 4 | 4 |


| Bangladeshi | 4 | 3 |
| :--- | :---: | :---: |
| Chinese | 5 | 6 |
| Pakistani | 4 | 2 |
| White \& Asian | 3 | 3 |
| Mixed White \& Black <br> African | 0 | 0 |
| Black African | 4 | 3 |
| Black Other | 6 | 4 |
| Sub Total | $\mathbf{8 7}$ | $\mathbf{6 1}$ |
| White British | 6528 | 6170 |
| White Other | 105 | 93 |
| Prefer Not to Say | $\mathbf{2 8 3}$ | $\mathbf{2 7 4}$ |
| Total | $\mathbf{7 0 0 3}$ | $\mathbf{6 5 9 8}$ |

## MEN AND WOMEN AT WORK

## OCCUPATIONAL AREA OF WORK ON $31^{\text {ST }}$ MARCH 2016

The gender split shows a significantly higher percentage of males employed in the Environment Directorate compared to females. All other Directorates show a higher percentage of females.

| CHIEF EXECUTIVES | Female | Male |
| :--- | :--- | :--- |
| Corporate Strategy \& Democratic <br> Services | 54 | 28 |
| Human Resources | 70 | 9 |
| Total | 124 | 37 |
| \% of directorate workforce | $\mathbf{7 7 \%}$ | $\mathbf{2 3 \%}$ |
| March 2015 |  | $78 \%$ |
| $31^{\text {st }}$ March 2014 | $85 \%$ | $15 \%$ |


| EDUCATION, LEISURE \& LIFELONG <br> LEARNING | Female | Male |
| :--- | :--- | :--- |
| Schools | 2319 | 450 |
| Transformation | 107 | 28 |
| Participation | 917 | 150 |
| Total | 3343 | 628 |
| \% of directorate workforce | $\mathbf{8 4 \%}$ | $\mathbf{1 6 \%}$ |
| $31^{\text {st }}$ March 2015 | $84 \%$ | $16 \%$ |
| $31^{\text {st }}$ March 2014 | $83 \%$ | $17 \%$ |


| ENVIRONMENT | Female | Male |
| :--- | :--- | :--- |
| Engineering \& Transport | 71 | 88 |
| Planning | 40 | 46 |
| Property \& Regeneration | 95 | 60 |
| South Wales Trunk Road Agency | 21 | 77 |
| Streetcare Services | 18 | 422 |
| Total | 245 | 693 |
| \% of directorate workforce | $\mathbf{2 6 \%}$ | $\mathbf{7 4 \%}$ |
| March 2015 |  |  |
| 31 $^{\text {st }}$ March 2014 | $\mathbf{2 6 \%}$ | $74 \%$ |


| FINANCE \& CORPORATE SERVICES | Female | Male |
| :--- | :--- | :--- |
| Financial Services | 140 | 38 |
| ICT \& Democratic Services \& | 28 | 69 |
|  <br> Monitoring | 50 | 23 |
| Total | 218 | 130 |
| \% of directorate workforce | $\mathbf{6 3 \%}$ | $\mathbf{3 7 \%}$ |
| st March 2015 |  | $63 \%$ |
| $31^{\text {st }}$ March 2014 | $61 \%$ | $37 \%$ |


|  <br> HOUSING | Female | Male |
| :--- | :--- | :--- |
| Children \& Young People Services | 232 | 77 |
| Commissioning \& Support Services | 149 | 41 |
| Community Care \& \& Commissioning <br> Services | 173 | 45 |
| Integrated Community Services | 438 | 25 |
| Total | 992 | 188 |
| \% of directorate workforce | $\mathbf{8 4 \%}$ | $\mathbf{1 6 \%}$ |
| 31st March 2015 | $83 \%$ | $17 \%$ |
| $31^{\text {st }}$ March 2014 | $82 \%$ | $18 \%$ |

## GRADE AND PAY

## Chief Officers

Females now make up 21\% of the Chief Officer workforce, compared with $25 \%$ in 2014/15.

| Salary Range | Female | Male | Total |
| :--- | :--- | :--- | :--- |
| $£ 123,269-£ 135,596$ | 0 | 1 | 1 |
| $£ 101,729-£ 109,704$ | 0 | 4 | 4 |
| $£ 70,508-£ 77,553$ | 4 | 10 | 14 |
| Total | $\mathbf{4}$ | $\mathbf{1 5}$ | $\mathbf{1 9}$ |

## LGS (Green Book) Employees

The overall gender distribution of LGS employees between grades is consistent with 2014 / 2015, however the percentage of female employees in grade 2 has decreased by $11 \%$ and the percentage of female employees in grade 13 has decreased by $10 \%$.

| Salary Range | Female | $\begin{aligned} & \hline \% \\ & \hline \text { Female } \end{aligned}$ | Male | $\begin{array}{\|l\|} \hline \% \\ \text { Male } \end{array}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Grade 1 | 972 | 96\% | 38 | 4\% | 1010 |
| Grade 2 | 150 | 67\% | 75 | 33\% | 225 |
| Grade 3 | 509 | 69\% | 227 | 31\% | 736 |
| Grade 4 | 554 | 79\% | 150 | 21\% | 704 |
| Grade 5 | 834 | 74\% | 287 | 26\% | 1121 |
| Grade 6 | 368 | 74\% | 132 | 26\% | 500 |
| Grade 7 | 154 | 54\% | 131 | 46\% | 285 |
| Grade 8 | 111 | 53\% | 97 | 47\% | 208 |
| Grade 9 | 172 | 68\% | 82 | 32\% | 254 |
| Grade 10 | 66 | 55\% | 55 | 45\% | 121 |
| Grade 11 | 50 | 64\% | 28 | 36\% | 78 |
| Grade 12 | 8 | 33\% | 16 | 67\% | 24 |
| Grade 13 | 8 | 25\% | 24 | 83\% | 32 |
| Foundation Modern Apprentices | 10 | 37\% | 17 | 63\% | 27 |
| Total | 3966 | 74\% | 1360 | 26\% | 5326 |

## Teacher Leadership Groups

These figures are consistent with 2014 / 2015.

| Deputy Heads / Teachers in <br> Charge | Female | $\%$ | Male | $\%$ | Total |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $£ 38,598-£ 80,671$ | 63 | $66 \%$ | 32 | $34 \%$ | 95 |

The percentage of females in Headteacher Group 3 and Group 4 has increased in both groups by 17\% compared to 2014/15.

| Headteache <br> r Groups | Salary Range | Femal <br> $\mathbf{e}$ | $\%$ | Mal <br> $\mathbf{e}$ | $\%$ | Tota <br> $\mathbf{l}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Group 1 | $£ 43,665-£ 57,237$ | 9 | $64 \%$ | 5 | $36 \%$ | $\mathbf{1 4}$ |
| Group 2 | $£ 45,876-£ 66,318$ | 22 | $69 \%$ | 10 | $31 \%$ | $\mathbf{3 2}$ |
| Group 3 | $£ 49,481-£ 66,318$ | 4 | $44 \%$ | 5 | $56 \%$ | $\mathbf{9}$ |
| Group 4 | $£ 53,180-£ 71,375$ | 2 | $67 \%$ | 1 | $33 \%$ | $\mathbf{3}$ |
|  |  |  |  |  | 100 |  |
| Group 5 | $£ 58,677-£ 78,726$ | 0 | 0 | 5 | $\%$ | $\mathbf{5}$ |
|  |  |  |  |  | 100 |  |
| Group 6 | $£ 63,147-£ 88,984$ | 0 | 0 | 3 | $\%$ | $\mathbf{3}$ |
| Group 7 | $£ 67,963-£ 95,766$ | 1 | $20 \%$ | $\mathbf{4}$ | $80 \%$ | $\mathbf{5}$ |

## Teachers

Compared with 2014 / 2015, these figures show a decrease of $2 \%$ in female teachers in the highest pay band and a decrease of $1 \%$ in female teachers in the middle pay band.

| Salary Range | Female | \% | Male | \% | Total |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $£ 22,244-£ 32,831$ | 230 | $78 \%$ | 64 | $22 \%$ | $\mathbf{2 9 4}$ |
| $£ 35,218-£ 37,871$ | 523 | $76 \%$ | 161 | $24 \%$ | 684 |
| $£ 16,298-£ 25776$ | 15 | $75 \%$ | 5 | $25 \%$ | $\mathbf{2 0}$ |
|  |  |  |  |  |  |

## Soulbury (Blue Book) Groups

Advisor/Inspector

| Salary Range | Female | Male | Total |
| :--- | :--- | :--- | :--- |
| $£ 48,792-£ 55,280$ | 4 | 1 | $\mathbf{5}$ |
| $£ 55,280-£ 58,566$ | 1 | 2 | $\mathbf{3}$ |
|  |  |  |  |

## Educational Psychologist

| Salary Range | Female | Male | Total |
| :--- | :--- | :--- | :--- |
| $£ 35,027-£ 48,829$ | 7 | 2 | $\mathbf{9}$ |
|  |  |  |  |

Youth \& Community Service Officer

| Salary Range | Female | Male | Total |
| :--- | :--- | :--- | :--- |
| $£ 34,637-£ 38,059$ | 0 | 0 | $\mathbf{0}$ |
| $£ 41,553-£ 44,754$ | 0 | 1 | $\mathbf{1}$ |

Youth \& Community Workers (Pink Book)

| Salary Range | Female | \% | Male | \% | Total |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $£ 18,267-£ 20,269$ | 1 | $25 \%$ | 3 | $75 \%$ | $\mathbf{4}$ |
| $£ 23,213-£ 25,678$ | 15 | $79 \%$ | 4 | $21 \%$ | $\mathbf{1 9}$ |
| $£ 26,398-£ 28,566$ | 0 | 0 | 3 | $100 \%$ | $\mathbf{3}$ |
| $£ 30,298-£ 32,999$ | 4 | $100 \%$ | 0 | 0 | $\mathbf{4}$ |
| Part time at various <br> rates | 33 | $56 \%$ | 26 | $44 \%$ | 59 |

## TUPE employees

There are five employees who have transferred into the Council under TUPE legislation and are not on the authority's pay and grading structure.

| Salary Range | Female | Male | Total |
| :--- | :--- | :--- | :--- |
| $£ 12,038-£ 29,033$ | 2 | 3 | 5 |

## CONTRACT TYPE

The gender profile:

- permanent posts $=73 \%$ female: $27 \%$ male
- fixed term posts = $81 \%$ female: $19 \%$ male
- temporary posts $=82 \%$ female: $18 \%$ male

This broadly mirrors the overall gender profile of the Council's workforce ( $74.6 \%$ female: $25.4 \%$ male).

The contract type shows a slightly lower proportion of females are in permanent employment ( $73 \%$ ), and a higher proportion are in fixed term ( $81 \%$ ) and temporary posts (82\%) compared with the overall gender profile of the workforce. The percentage of females in temporary posts has decreased by 6\% compared with 2014 / 2015.

| Contract Type | Females | Males | Total |
| :--- | :--- | :--- | :--- |
| Permanent | 3716 | 1400 | 5116 |
| Fixed Term | 329 | 79 | 408 |
| Temporary | 877 | 197 | 1074 |
| Total | 4922 | 1676 | 6598 |

## WORKING PATTERN

- $69 \%$ of the Council's workforce is in part time employment, i.e. contracted to work less than 37 hours a week. This represents the same as the previous year.
- $31 \%$ of the workforce is in full time employment, which represents the same as the previous year.
- Female part time employees represent over half $(60 \%)$ of the total workforce, an increase of 1\% compared with 2014 / 2015.
- Of those females employed, $20 \%$ work full-time hours and $80 \%$ work part-time hours.
- 62 \% of Male employees work full-time hours and $38 \%$ part-time hours.
- The smallest proportion ( $10 \%$ ) of the workforce are male part time employees (no variation from 2014/15).

| Gender | Full <br> Time | Part Time | Total |
| :--- | :--- | :--- | :--- |
| Female | 987 | 3927 | 4922 |
| Male | 1040 | 644 | 1676 |
| Total | 2027 | 4571 | 6598 |

## PEOPLE WHO HAVE APPLIED FOR JOBS WITHIN THE COUNCIL

4185 people applied for 498 jobs in 2015/ 2016, with 362 appointments made in 2015/16.
$25 \%$ of applicants were internal applicants from within the Council's existing workforce.

This year, external recruitment has again been reduced significantly to only specialist and hard to fill posts, eg qualified social care workers. The main emphasis of recruitment at present is redeployment activity for employees 'at risk' of redundancy.

The data provided below has not changed significantly since last year due to the limited number of employees being recruited externally. Therefore, the profile of applicants will remain relatively consistent.

|  | $\%$ of all <br> applicants   | \% shortlisted | \% appointed |
| :---: | :---: | :---: | :---: |
| Female | 67\% | 28\% | 11.5\% |
| BME | 3\% | 3.6\% | 3.4\% |
| Disabled | 4.9\% | 3.2\% | 1.4\% |
| Age 16- <br> 19 | 9.2\% | 5.8\% | 9.2\% |
| $\begin{array}{\|ll\|} \hline \text { Age } & 20- \\ 24 & \\ \hline \end{array}$ | 19\% | 14.5\% | 15\% |
| $\begin{array}{\|ll\|} \hline \text { Age } & 25- \\ 34 & \\ \hline \end{array}$ | 28\% | 29.7\% | 27.7\% |
| $\begin{array}{ll} \hline \text { Age } & 35- \\ 44 \end{array}$ | 19.5\% | 23.1\% | 21\% |
| Age $45-1$ <br> 54 | 17.2\% | 19.2\% | 18\% |
| Age $55-$ <br> 64 | 6.6\% | 7.7\% | 7.8\% |
| Age $65-1$ <br> 74 | 0.3\% | 0.5\% | 0.8\% |
| Age 75+ | 0 | 0 | 0 |

## EMPLOYEES WHO HAVE SUCESSFULLY APPLIED FOR TRAINING 2015/16

## Training Applications Approved - gender, disability \& ethnicity

Compared to 2014/15, the total number of training applications approved for females has increased by 3,468 and applications from males increased by 1,531 . However, the overall percentage of applications approved divided by gender is comparable with the previous year. The \% approved for females has increased by $2 \%$ since the previous year.

The \% of applications approved for disabled employees has decreased slightly in all Directorates, except F\&CS, which has increased significantly by $13.3 \%$. The total \% of applications approved for BME employees has decreased by $0.7 \%$ since the previous year.

| Directorate | Female | $\%$ <br> female | Male | $\%$ <br> male | Total | Disabled | $\%$ <br> disabled | BME | $\%$ <br> BME |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| CEX | 321 | 92 | 28 | 8 | $\mathbf{3 4 9}$ | 2 | 0.6 | 1 | 0.3 |
| ELLL | 2828 | 82 | 619 | 18 | $\mathbf{3 4 4 7}$ | 29 | 0.8 | 45 | 1.3 |
| ENV | 306 | 18 | 82 | 82 | $\mathbf{1 7 1 9}$ | 12 | 0.7 | 10 | 0.6 |
| F\&CS | 44 | 65 | 35 | 35 | $\mathbf{6 8}$ | 10 | 14.7 | 0 | 0 |
| SSHH | 7336 | 81 | 19 | 19 | $\mathbf{9 0 5 0}$ | 271 | 3 | 135 | 1.5 |
| Total | $\mathbf{1 0 8 3 5}$ | $\mathbf{7 4}$ | $\mathbf{3 7 9 8}$ | $\mathbf{2 6}$ | $\mathbf{1 4 6 3 3}$ | $\mathbf{3 2 4}$ | $\mathbf{2 . 2}$ | $\mathbf{1 9 1}$ | $\mathbf{1 . 3}$ |

## Training Applications Approved - age range

The total number of applications approved has increased by 4,999 since last year.
Of the total number of applications approved, the \% of applications analysed by age group is similar to the previous year, with the highest $\%$ falling in the age groups 41-50 years and 51-60 years.

|  | Directorate |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Age range | CEX | ELLL | ENV | FCS | SSHH | Total | $\%$ |
| $16-21$ | 15 | 44 | 37 | 0 | 147 | 243 | 1.7 |
| $22-30$ | 21 | 628 | 195 | 12 | 1075 | 1931 | 13.1 |
| $31-40$ | 63 | 768 | 302 | 25 | 1961 | 3119 | 21.3 |
| $41-50$ | 162 | 1152 | 516 | 15 | 2864 | 4709 | 32.1 |
| $51-60$ | 81 | 758 | 548 | 15 | 2658 | 4060 | 27.7 |
| $61-65$ | 7 | 82 | 95 | 1 | 298 | 483 | 3.3 |
| $65+$ | 0 | 15 | 26 | 0 | 47 | 88 | 0.6 |


| Total | 349 | 3447 | 1719 | 68 | 9050 | 14633 |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## EMPLOYEES WHO HAVE SUCCESSFULLY COMPLETED TRAINING

## Employees who completed training - gender, disability \& ethnicity

The total number of females who successfully completed training has increased by 3,037 since 2014/15. Similarly, the number of males has increased by1,415.

Comparing 2014/15 with 2015/16, the \% of disabled employees who have successfully completed training has increased from $2 \%$ to $2.2 \%$, whereas the \% of BME successfully completing training has decreased from $1.5 \%$ to $1.2 \%$.

| Directorate | Female | \% <br> female | Male | $\%$ <br> male | Total | Disabled | \% <br> disabled | BME | BME <br> BME |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| CEX | 285 | 91 | 28 | 9 | 313 | 2 | 0.6 | 1 | 0.3 |
| ELLL | 2711 | 82 | 607 | 18 | 3318 | 29 | 0.9 | 36 | 1.1 |
| ENV | 302 | 17.8 | 1402 | 82.2 | 1704 | 12 | 0.7 | 10 | 0.6 |
| F\&CS | 43 | 64.2 | 24 | 35.8 | 67 | 10 | 15 | 0 | 0 |
| SSHH | 6141 | 80 | 1541 | 20 | 7682 | 230 | 3 | 112 | 1.5 |
| Total | $\mathbf{9 4 8 2}$ | $\mathbf{7 2 . 5}$ | $\mathbf{3 6 0 2}$ | $\mathbf{2 7 . 5}$ | $\mathbf{1 3 0 8 4}$ | $\mathbf{2 8 3}$ | $\mathbf{2 . 2}$ | $\mathbf{1 5 9}$ | $\mathbf{1 . 2}$ |

## Employees who completed training - age range

The distribution of the \% of employees who have completed training by age range remains comparable to the previous year where in both years, the two age categories of 41-50 year olds and 51-60 year olds show the highest $\%$ who completed training.
The \% of employees who completed training in age group 16-21 year olds, has increased from $0.7 \%$ in 2014/15 to $1.8 \%$ in 2015/16.

|  | Directorate |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Age range | CEX | ELLL | ENV | F\&CS | SSHH | Total | $\%$ |
| $16-21$ | 15 | 40 | 37 | 0 | 139 | 231 | 1.8 |
| $22-30$ | 17 | 602 | 191 | 12 | 958 | 1780 | 13.6 |
| $31-40$ | 55 | 747 | 298 | 25 | 1690 | 2815 | 21.5 |
| $41-50$ | 150 | 1095 | 513 | 15 | 2387 | 4160 | 32 |
| $51-60$ | 69 | 737 | 544 | 14 | 2242 | 3606 | 27.6 |
| $61-65$ | 7 | 82 | 95 | 1 | 224 | 409 | 3.1 |


| $65+$ | 0 | 15 | 26 | 0 | 42 | 83 | 0.6 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Total | $\mathbf{3 1 3}$ | $\mathbf{3 3 1 8}$ | $\mathbf{1 7 0 4}$ | $\mathbf{6 7}$ | $\mathbf{7 6 8 2}$ | $\mathbf{1 3 0 8 4}$ |  |

## APPLICANTS WHO DID NOT COMPLETE TRAINING

## Applicants who did not complete training - gender, disability \&

 ethnicityThe overall \% of disabled applicants and BME applicants who did not complete training have both slightly decreased since the previous year. The \% of females who did not complete training has increased by $1.3 \%$ since 2014/15.

| Directorate | Female | $\%$ <br> female | Male | $\%$ <br> male | Total | Disabled | $\%$ <br> disabled | BME | $\%$ <br> BME |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| CEX | 36 | 100 | 0 | 0 | 36 | 0 | 0 | 0 | 0 |
| ELLL | 117 | 90.7 | 12 | 9.3 | 129 | 0 | 0 | 9 | 7 |
| ENV | 4 | 27 | 11 | 73 | 15 | 0 | 0 | 0 | 0 |
| F\&CS | 1 | 100 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| SSHH | 1195 | 87.3 | 173 | 12.7 | 1368 | 41 | 3 | 23 | 1.7 |
| Total | $\mathbf{1 3 5 3}$ | $\mathbf{8 7 . 3}$ | $\mathbf{1 9 6}$ | $\mathbf{1 2 . 7}$ | $\mathbf{1 5 4 9}$ | $\mathbf{4 1}$ | $\mathbf{2 . 6}$ | $\mathbf{3 2}$ | $\mathbf{2 . 1}$ |

## Applicants who did not complete training - age range

The applicants with the highest \% who did not complete training fall in the same age groups as 2014/15 i.e. age groups $41-50$ years and 51 60 years. Age group 41-50 years shows the largest \% increase of 4.4\% compared to the previous year.

The age categories 16-21 years, 41-50 years and 61-65 years showed an increase in the \% of those who did not complete training, whilst age categories 22-30 years, 31-40 years, 51-60 years and over 65 years showed a decrease compared to 2014/15.

|  | Directorate |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Age range | CEX | ELLL | ENV | F\&CS | SSHH | Total | $\%$ |
| $16-21$ | 0 | 4 | 0 | 0 | 8 | 12 | 0.8 |
| $22-30$ | 4 | 26 | 4 | 0 | 117 | 151 | 9.7 |
| $31-40$ | 8 | 26 | 4 | 0 | 271 | 304 | 19.6 |
| $41-50$ | 12 | 57 | 3 | 0 | 477 | 549 | 35.4 |
| $51-60$ | 12 | 21 | 4 | 1 | 416 | 454 | 29.3 |


| $61-65$ | 0 | 0 | 0 | 0 | 74 | 74 | 4.8 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $65+$ | 0 | 0 | 0 | 0 | 5 | 5 | 0.3 |
| Total | $\mathbf{3 6}$ | $\mathbf{1 2 9}$ | $\mathbf{1 5}$ | $\mathbf{1}$ | $\mathbf{1 3 6 8}$ | $\mathbf{1 5 4 9}$ |  |

## EMPLOYEES INVOLVED IN GRIEVANCE PROCEDURES 2015/16

## Grievance Cases:

The number of grievance cases has increased in 2015/16.

|  | Female | Male | Total |
| :--- | :--- | :--- | :--- |
| $2015 / 2016$ | 10 | 5 | 15 |
|  |  |  |  |
| $2014 / 2015$ | 6 | 2 | 8 |

Compared to 2014/15, the number of grievances submitted by disabled employees has decreased from 3 to 1, whereas grievances from BME employees remains at nil.

| Disability | BME |
| :--- | :--- |
| 1 | 0 |

In 2014/2015 and 2015/2016, employees in the age group 44-54 year olds submitted the highest number of grievances.

| $16-19$ | $20-24$ | $25-34$ | $35-44$ | $45-54$ | $55-64$ | $65-74$ | $75+$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 0 | 0 | 2 | 2 | 10 | 0 | 1 | 0 |

## Dignity at Work Complaints

There were no dignity at work complaints in 2015/16. This was also the case in 2014/15, where they were designated as Harassment at Work complaints.

## EMPLOYEES SUBJECT TO DISCIPLINARY PROCEDURES

## Disciplinary Cases:

The number of employees subject to disciplinary procedures has increased from 26 employees in 2014/15 to 39 in 2015/16.

|  | Female | Male | Total |
| :--- | :--- | :--- | :--- |
| $2015 / \mathbf{2 0 1 6}$ | 30 | 9 | 39 |
|  |  |  |  |
| $2014 / 2015$ | 14 | 12 | 26 |

Of the 39 employees subject to disciplinary action, none were disabled and none were from the BME group. This is the same as the previous year.

The age group 45-54 years shows the highest number of employees subject to disciplinary procedures this year and last year.

| $\mathbf{1 6 - 1 9}$ | $\mathbf{2 0 - 2 4}$ | $\mathbf{2 5 - 3 4}$ | $\mathbf{3 5 - 4 4}$ | $\mathbf{4 5 - 5 4}$ | $\mathbf{5 5 - 6 4}$ | $\mathbf{6 5 - 7 4}$ | $\mathbf{7 5 +}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 0 | 2 | 6 | 5 | 19 | 7 | 0 | 0 |

## EMPLOYEES WHO HAVE LEFT THE COUNCIL'S EMPLOYMENT

## The figures below exclude casual workers:

Of the 966 leavers in 2015/16, 16 were disabled employees and 12 BME employees. Of the 966, the number of females leaving compared to males was significantly higher, which is the same as 2014/15.

| Female | Male | Total | Disabled | BME |
| :--- | :--- | :--- | :--- | :--- |
| 722 | 244 | 966 | 16 | 12 |

The age group with the highest number of leavers was 55-64 year olds, which is the same age groups as the previous year.

| Age Range |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $16-19$ | $20-24$ | $25-34$ | $35-44$ | $45-54$ | $55-64$ | $65-74$ | $75+$ |
| 14 | 94 | 200 | 175 | 195 | 257 | 31 | 0 |

The figures below include casual workers, who are classed as 'leavers' at the end of each assignment:

| Female | Male | Total | Disabled | BME |
| :--- | :--- | :--- | :--- | :--- |
| 246 | 87 | $\mathbf{3 4 9}$ | 8 | 8 |

The age group with the highest amount of leavers is $25-34$ years, which is the same as the previous year.

## Age Range

| $16-19$ | $20-24$ | $25-34$ | $35-44$ | $45-54$ | $55-64$ | $65-74$ | $75+$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 7 | 56 | 104 | 65 | 66 | 37 | 14 | 0 |

